



Welcome to the SPAWAR / Industry Executive Network

Monday, 13 June 2005
Admiral Kidd Conference Center



Today's Agenda

- Welcome J. Lasswell /
RADM G. Wagner, USN(ret)
- Opening Remarks RADM Slaght, USN
- HQ Business Plan Scott Randall
- Lean Six Sigma Frank Doherty
- PEO C4I & Space Dennis Bauman
- PEO Space Systems Bob Tarleton
- 05/FORCEnet Craig Madsen
- SeaPort-e Contracting CAPT Lowndes, SC, USN
- Open Q & A period All Speakers



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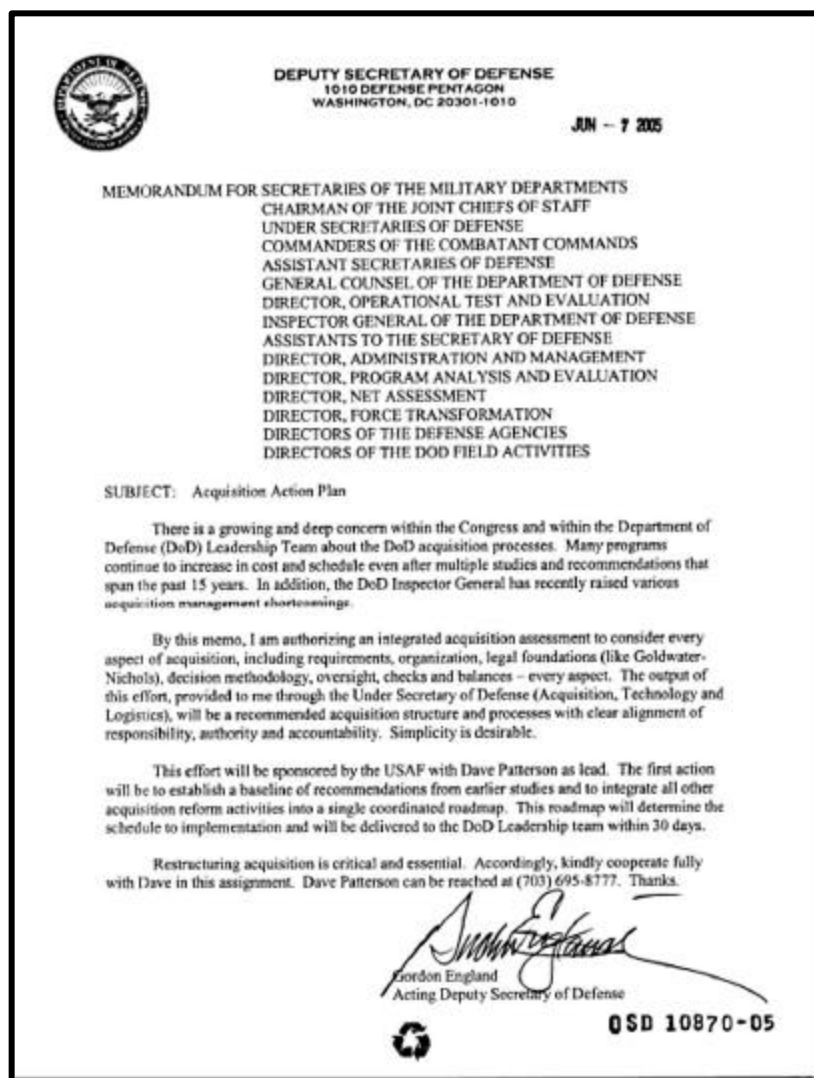


SPAWAR Update

- **DoD Acquisition Status**
- **BRAC Military Value Figures**
- **SPAWAR Business Planning**



On the Horizon



- “...growing and deep concern about the acquisition processes.
- DoD IG acquisition management short-comings
- Integrated acquisition assessment
 - Requirements
 - Organization
 - Legal foundation
 - Decision methodology
 - Oversight
 - Checks & Balances
- Recommend acquisition structure & processes.
 - Clear alignment of responsibility, authority and accountability
- USAF lead
- Initial report by 7 July



SPAWAR Update

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- **BRAC Military Value Figures**
- SPAWAR Business Planning



BRAC Military Value - Info Systems Tech.

- ***Development & Acquisition - Navy***

– SSC SD	1 of 24
– SPAWAR	2 of 24
– SSC CH	3 of 24
– SSC N	9 of 24

- ***D & A – DoD***

– SSC SD	1 of 76
– SPAWAR	3 of 76
– SSC CH	4 of 76
– SSC N	16 of 76



BRAC Military Value - Info Systems Tech.

- ***Research - Navy***

– SSC SD	3 of 17
– SPAWAR	8 of 17
– SSC CH	10 of 17

- ***Research - DoD***

– SSC SD	6 of 68
– SPAWAR	26 of 68
– SSC CH	35 of 68



BRAC Military Value - Info Systems Tech.

- ***Test & Evaluation - Navy***

– SSC CH	4 of 17
– SSC SD	5 of 17
– SSC N	12 of 17

- ***T & E - DoD***

– SSC CH	10 of 72
– SSC SD	11 of 72
– SSC N	35 of 72



SPAWAR Update

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- **SPAWAR Business Planning**



Enterprise Business Plan

- **History**
 - 2002: Leadership of FORCEnet
 - 2004: Transformation to NetCentric Org
 - 2005: Strategic Plan
 - Next: Enterprise Business Plan
- **Defining our “Value proposition”**
 - Delivery of FORCEnet
 - Orchestrate Corporate Resources
 - Review, eliminate duplication, align tasks
 - National interests

Maximum “net effect” for the taxpayer



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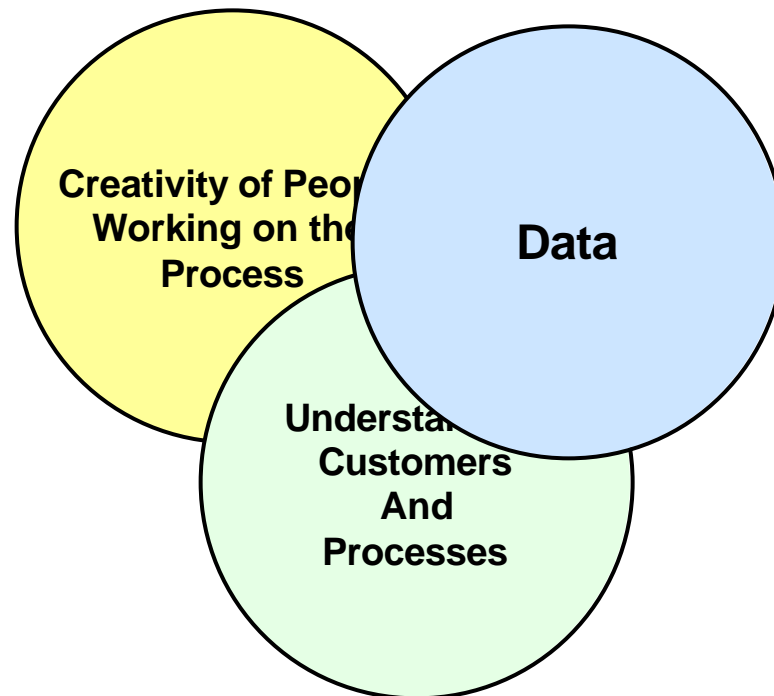
Outline

- **Navy/SPAWAR Enterprise Objectives**
- **Lean Six Sigma / “Net Effect” Deployment Process**
- **Application to SPAWAR Enterprise Programs**
- **Role of Industry**



Why Lean Six Sigma (LSS)?

Combines the fundamentals of:





Navy Objectives

ASN RD&A Source Document, “Blueprint for the Future”

We must change how we do business in both major and incremental ways to deliver resilient strategic capability at the lowest possible cost.

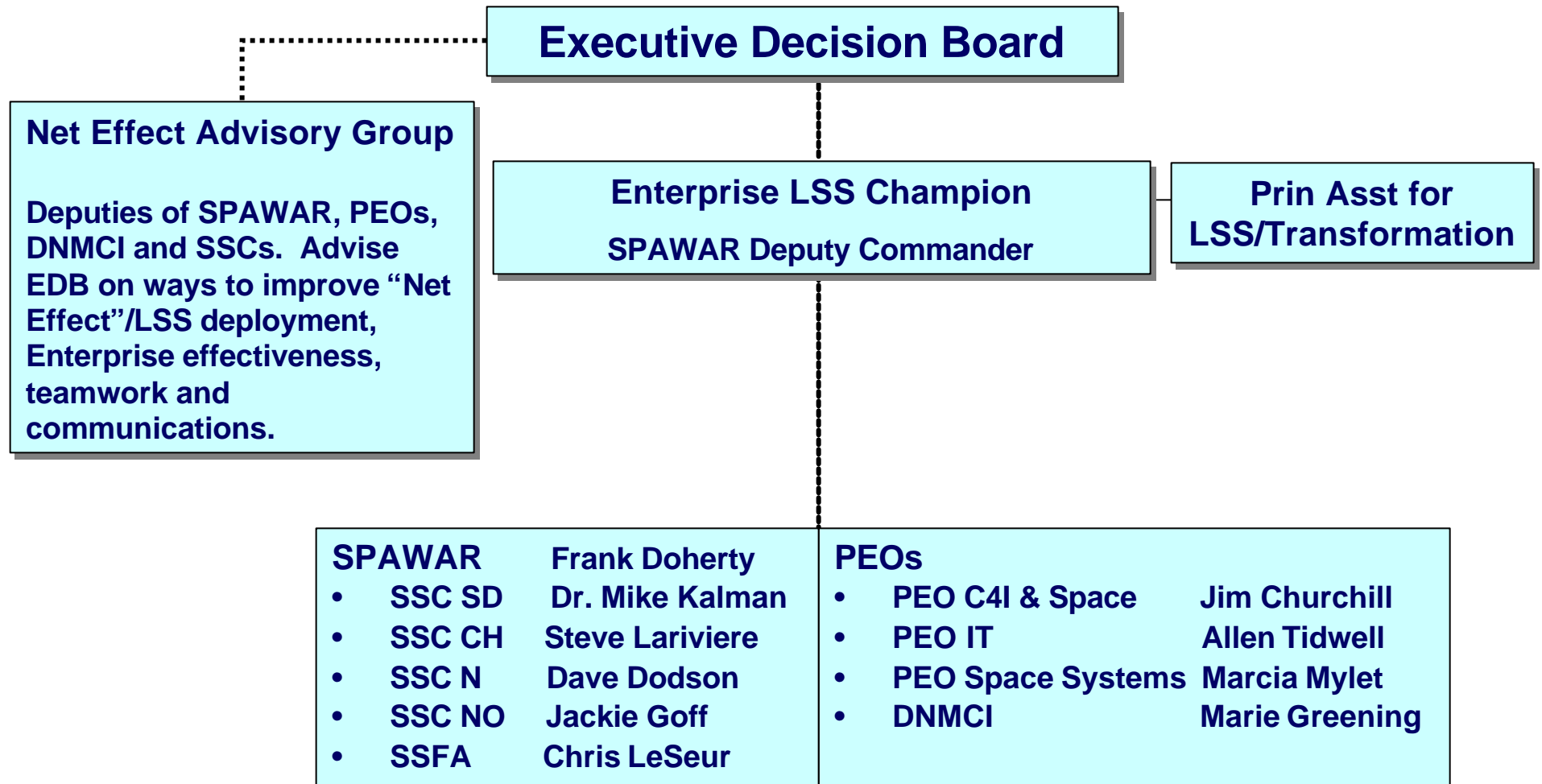
- ***Each program will seek to hold at least three lean events and seek to apply six sigma and theory of constraints as appropriate.***

We will work with industry and measure our organic businesses against the best industry benchmarks.

- ***Each SysCom commander, PEO and PM should ensure that at least 5 lean events are held in each depot or industrial activity – government and industry***
- ***Each SysCom commander and PEO should seek to apply six sigma or theory of constraints in at least one area of their business enterprise***



LSS Deployment Structure



“Net Effect”

SPAWAR Enterprise Strategic Plan IV. Overarching Strategy: Foster a Culture of Productivity


- “By establishing and deploying an overarching initiative called the SPAWAR Enterprise Net Effect, we will harness Lean Six Sigma and other performance improvement tools
- A catalyst to integrate LSS, High Performance Organization, and Human Capital Strategies
- Request business plans to map strategies and metrics

IV. Overarching Strategy: Foster a Culture of Productivity – The SPAWAR Enterprise’s “Net Effect”

The SPAWAR Enterprise competes for scarce resources. To deliver FORCEnet, we must be at the top of our game. As an Enterprise, we must fully use the talents of every employee and industry partner to achieve cost, schedule and performance improvements. By establishing and deploying an overarching initiative called the SPAWAR Enterprise Net Effect, we will harness Lean Six Sigma and other performance improvement tools to become as efficient and effective as possible. We will embrace the CNO’s goal of operating more like a business and the call for greater efficiency and effectiveness in the ASN (RDA) Blueprint for Change.






Using Lean Six Sigma and other existing tools and strategies, our workforce will be empowered to streamline and improve key value streams and processes by eliminating redundancies and non-value-added functions. We will build on our high performance organization experience and our efforts to establish a network centric organizational construct. We will also encourage our industry partners to design and deliver products with the lowest possible life cycle costs. To effectively plan and measure our Enterprise-wide Net Effect, SPAWAR Headquarters and the Systems Centers will develop an annual business plan that outlines their strategies, goals, and metrics for performance improvement; we will communicate the Net Effect of our success in an annual report that captures the combined accomplishments of the Enterprise.

Our business plans will build on many of the initiatives we have in place. We will continue our drive to be a higher-performing organization. Our network centric organizational construct reflects our commitment to align customer needs with our Human Capital resources. Our goal is to identify, capture, and drive productivity improvements both vertically (through our products) and horizontally (through service and support) by leveraging common Enterprise business tools and processes, like our Global Work Breakdown Structure, System Centers Standard Reports, and Enterprise Resource Planning.



“NMCI, used as an enabler for FORCEnet, will allow the exchange of information seamlessly with other users and with counterparts in the other Services.”

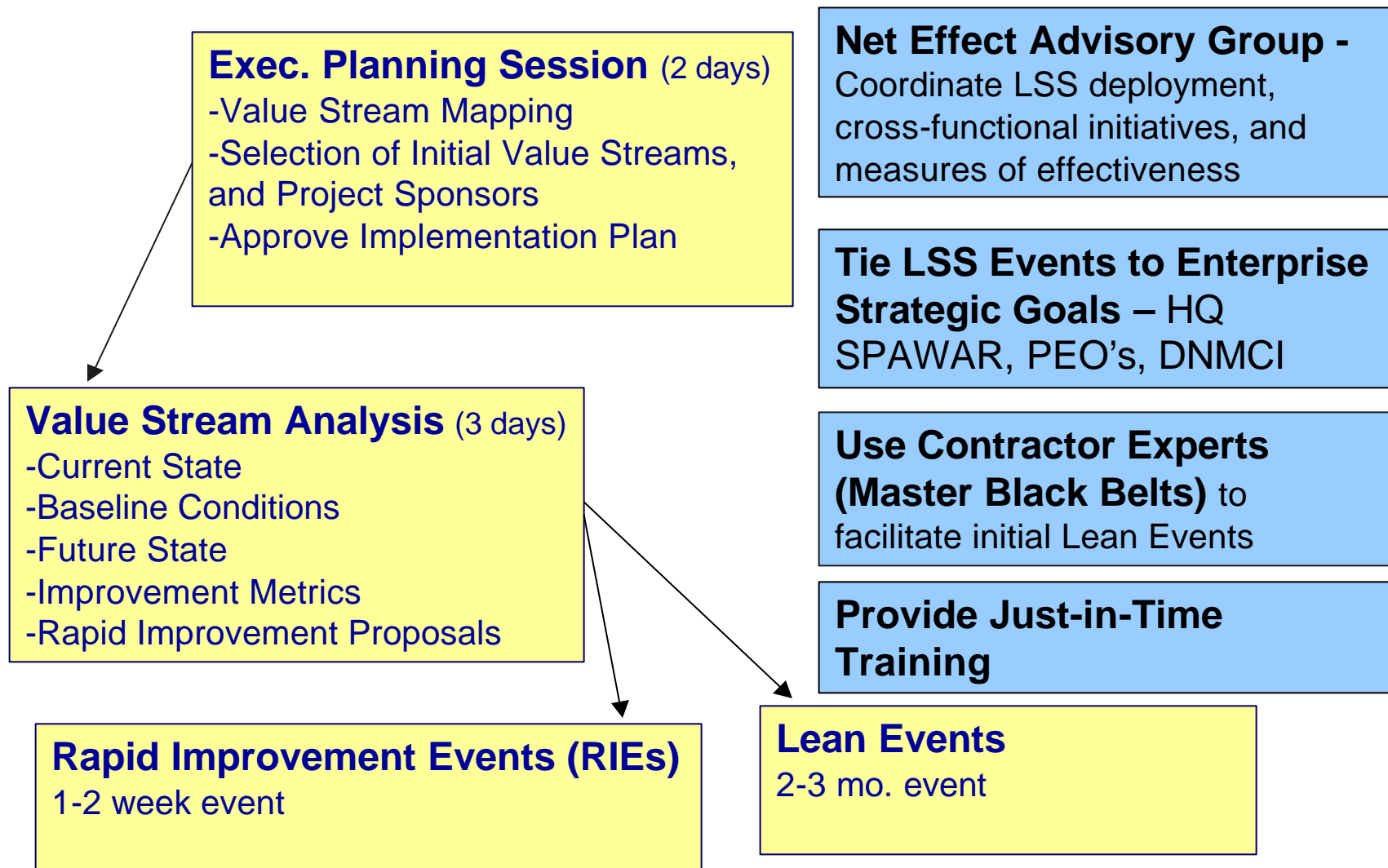
Rear Admiral James B. Godwin

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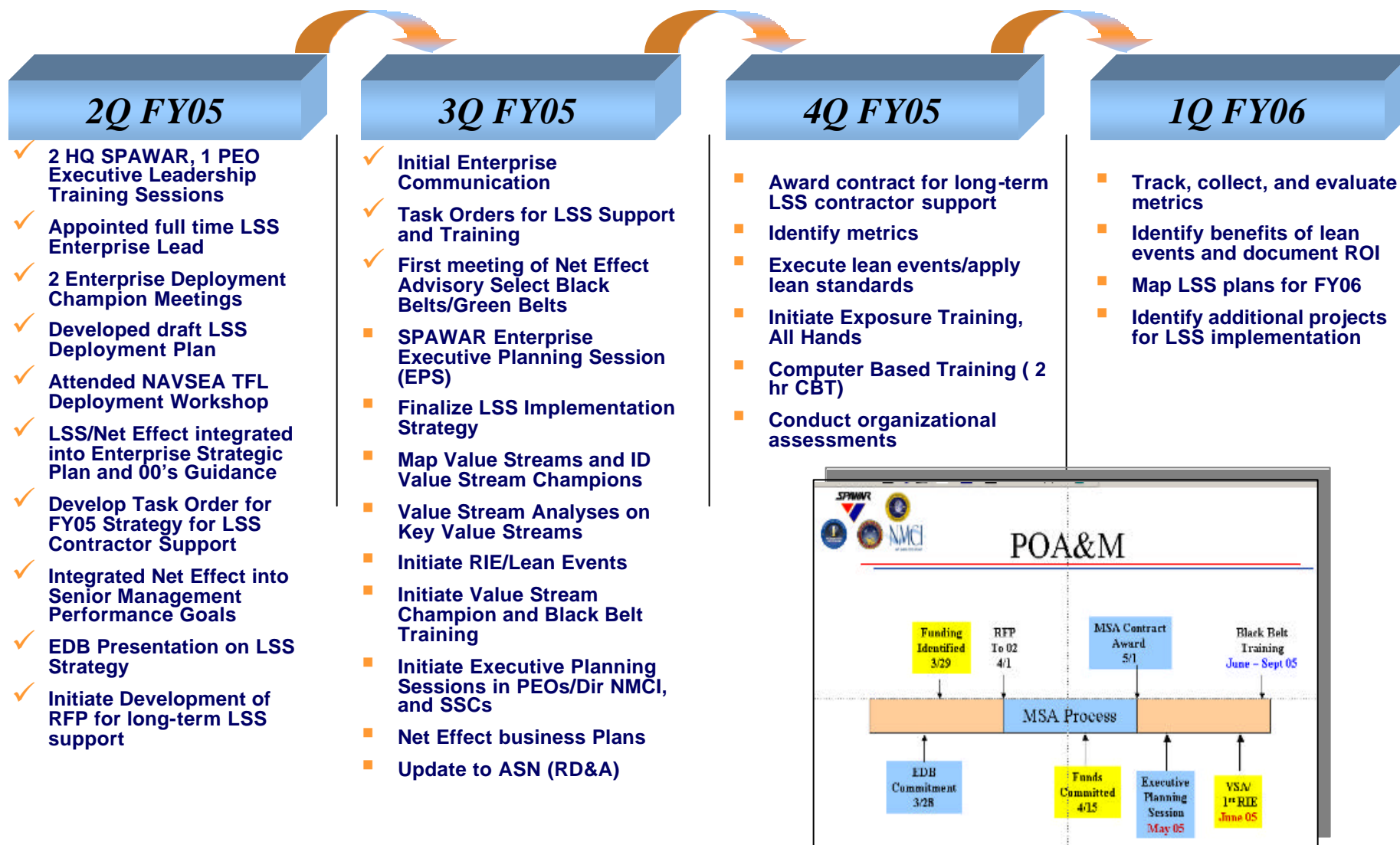


LSS Implementation Plan



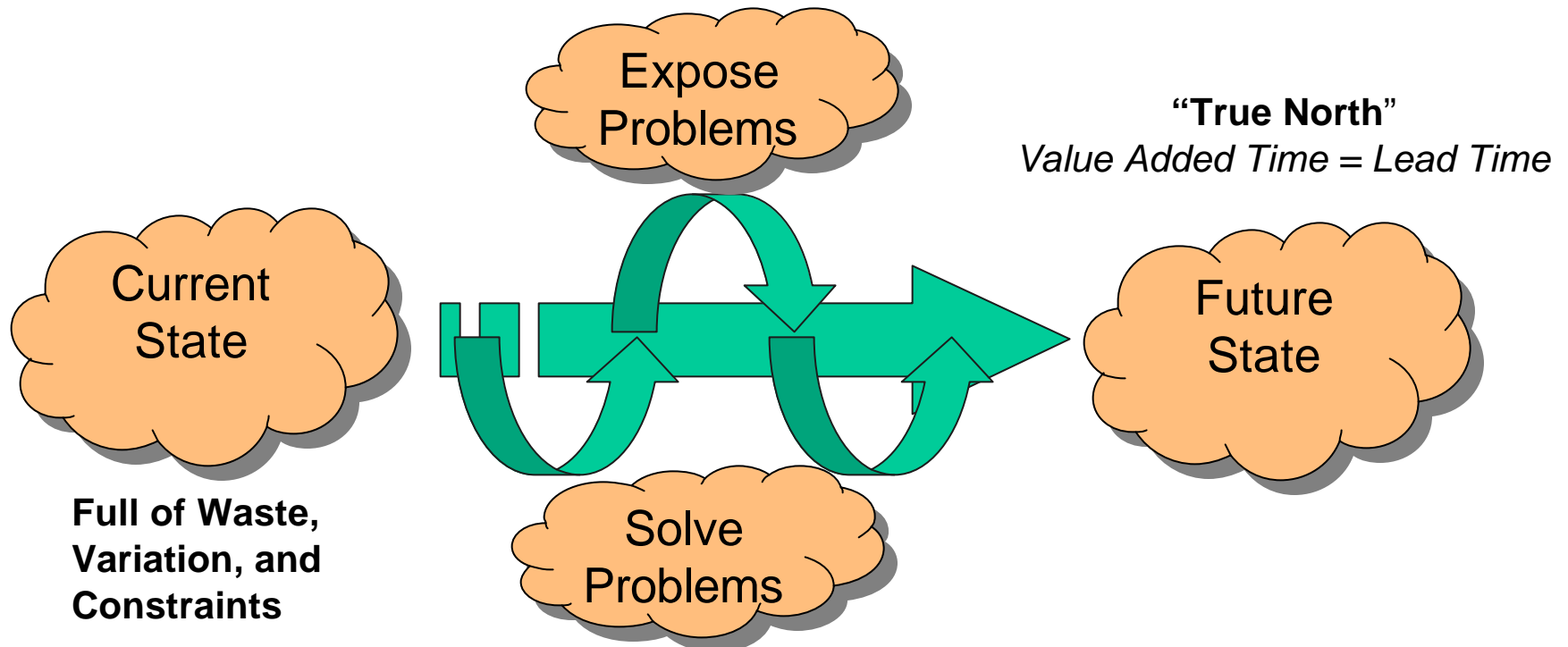


Deployment Schedule





Lean Thinking Philosophy



Lean, when combined with Six Sigma and High Performance Organization Initiatives Result in a Powerful Strategy for Improving Organizational Effectiveness



Improved Performance

- **Strategies:**

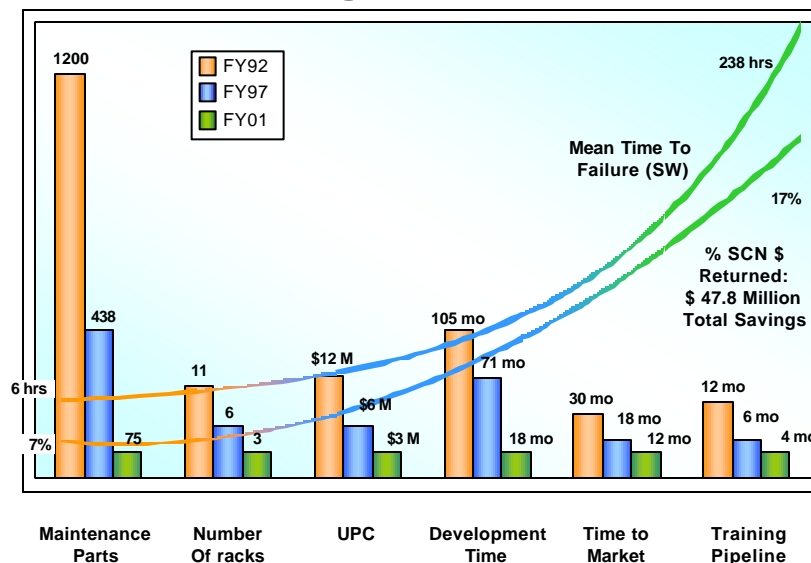
- Achieve efficiencies via evolutionary acquisition, organizational streamlining, technology insertion, and divestment of non-core functions

- **Solution:**

- 18 month Evolutionary Acquisition cycle
- Converge programs, PM organization, and funding lines
- Use of IT/COTS technology
- Involve sailors and testers early
- Delegated legacy program
- execution to Echelon III

- **ROI:**

- \$47.8 Million SCN saved
- Unit price reduced: \$12 M to \$3 M.
- Mean Time To Failure (Software increased from 6 to 238 hours.



Maximize flexibility to deliver best value solutions



Need for NDIA/SPAWAR Teaming

- **Help SPAWAR HQ and PEOs/PMs Implement LSS**
 - Joint LSS Projects
 - Use of Value Engineering as a path to LSS implementation
 - Identification of barriers/opportunities to apply LSS
 - Exchange of ideas and lessons learned regarding successful LSS implementation
- **Continue Emphasis on internal company LSS process improvement efforts**

LSS can be a Win-Win for both NDIA Member Companies and the SPAWAR Enterprise



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Outline

❖ JPEO JTRS Update

- JPEO Establishment drivers
- 4 Feb JTRS ADM
- Recent Events
- Reporting Relationships
- Program Priorities & Near-term Way Ahead

❖ PEO C4I and Space Update

- C4I Integrated Roadmap
- LSI status
- C4I EXCOMM
- Acquisition update

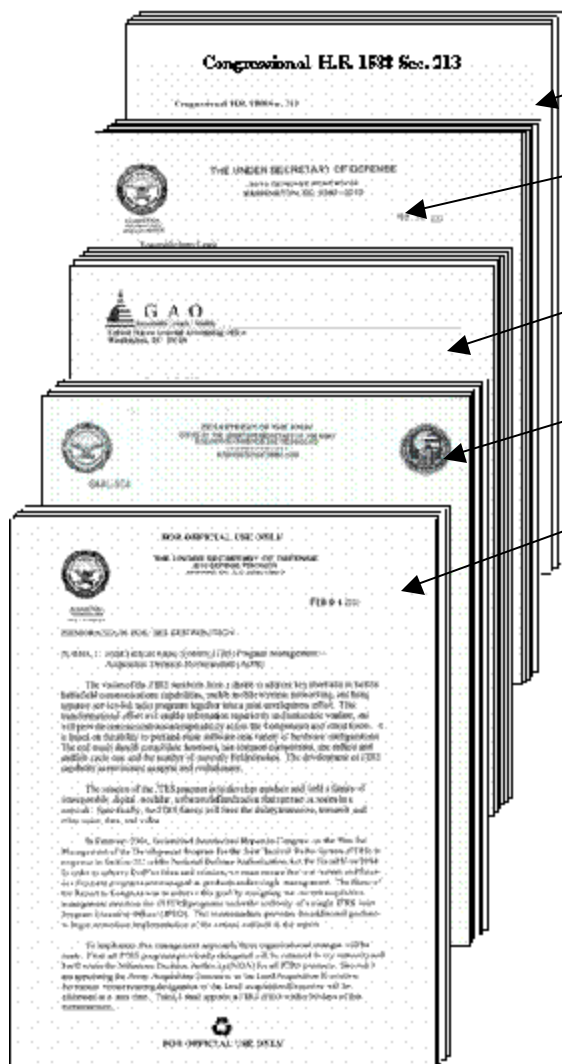


JPEO JTRS Update

JPEO Establishment Drivers

Sources

- ❖ H.R. 1588 Section 213 of the National Defense Authorization Act for Fiscal Year 2004
- ❖ Report on the plan for implementation of management of the development program for Joint Tactical Radio System, 24 February 2004
- ❖ GAO-03-879R Joint Tactical Radio System Program - Challenges and risks with the JTRS program, 08 August 2003
- ❖ Response to GAO draft report “Challenges and risks associated with the JTRS Program”
- ❖ Acquisition Decision Memorandum (ADM), “Joint Tactical Radio System (JTRS) Program Management,” 04 February 2005



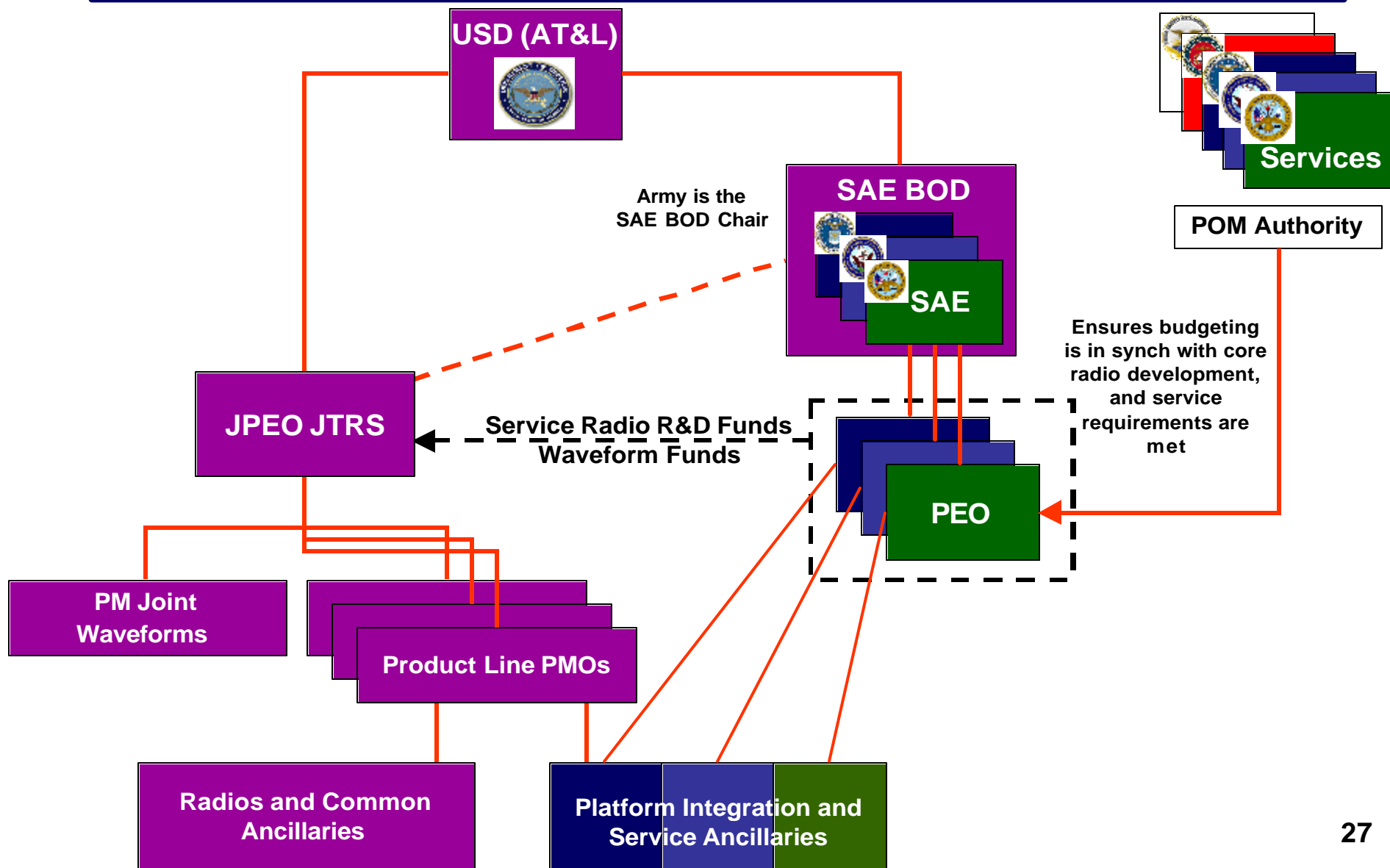
Core Findings Need to:

- “Strengthen joint management structure ...”
- “Ensure that the key enablers ... are adequately addressed”



JPEO JTRS Update

JTRS Reporting Relationships





JPEO JTRS Update

4 Feb 05 JTRS ADM

- ❖ Realign all JTRS Programs under a single JPEO - Organizational Changes:
 - USD (AT&L) retained Milestone Decision Authority (MDA) for all JTRS Products
 - Army Acquisition Executive (AE) assigned as Lead AE
 - Appoint a JTRS JPEO
- ❖ ADM Deliverables:
 - Assessment of Clusters (starting with Cluster 1)
 - Organizational Assessment
 - PM Rating Scheme
 - Resource Authorities (USD Comptroller lead)
 - JPEO Charter (ASD NII lead)



JPEO JTRS Update

Recent Events

❖ Cluster 1

- Program Review – week of 21 March 2005
- JPEO Assessment – March-April 2005
- Indefinite postponement of EOA
 - Current capabilities demo 15 April/22 April 2005

❖ PM Waveforms

- Program Review – week of 28 March 2005

❖ Cluster 5

- Program Review – week of 11 April 2005
- Partial Stop Work for Spiral 1

❖ Status brief to USD AT&L – 6 May 2005



JPEO JTRS Update

Near-term Way Ahead

- ❖ Evaluate Remaining Clusters this summer
 - Health of each Cluster
 - JTRS Program and Cluster Structure and overall acquisition strategy
- ❖ Develop overarching strategies in the following areas:
 - Acquisition
 - Contracting
 - Waveform
 - Requirements
 - Systems Engineering
 - Networking Waveforms
- ❖ Support Service-specific experimentation needs near term (e.g. JFEX 06, FCS demos)
- ❖ Replan developments accordingly



JPEO JTRS Update

JTRS Program Priorities

- ❖ Return programs to executability through proper:
 - Discipline in requirements, resourcing, and acquisition
 - Risk management
 - Technical
 - Cost
 - Schedule
- ❖ Establish an open JTRS technology base to promote:
 - Interoperability
 - Affordability (e.g., reuse, portability, etc.)
 - Speed to capability
- ❖ Develop / deliver net-centric capabilities (e.g., IP, mobile ad-hoc networking) to the warfighter
 - “Develop” – IAW common understanding of prioritized requirements (vetted through JCS/J-6 process)
 - “Deliver” – Increments of increased capability



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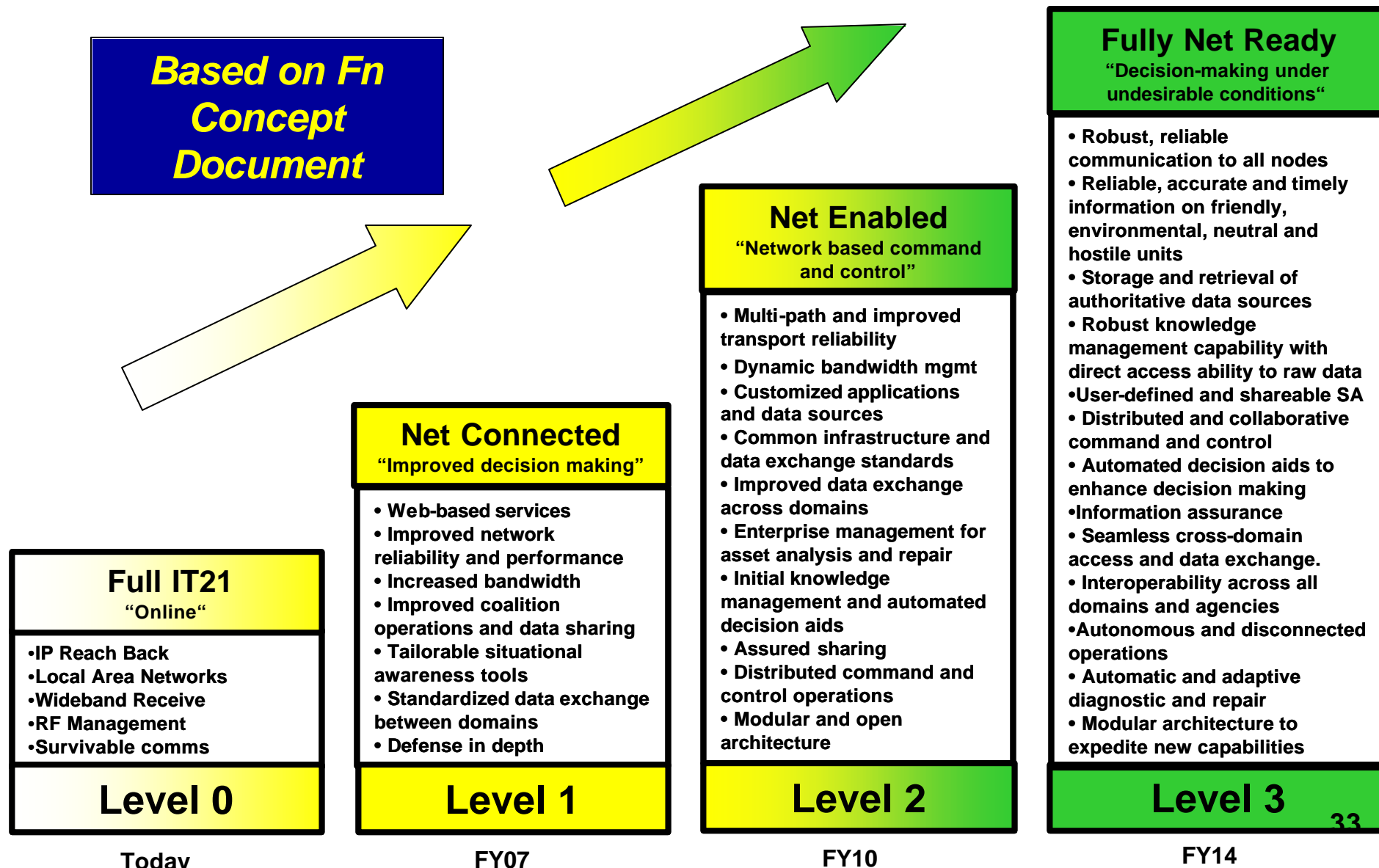
❖ PEO C4I and Space Update

- C4I Integrated Roadmap
- LSI status
- C4I EXCOMM
- Acquisition update



PEO C4I and Space Update

C4I Integrated Roadmap





PEO C4I and Space Update

Lead Systems Integrator (LSI) Objectives

❖ Build a Plan – and Compete It

- Integral use of documentation to define and manage each program
- Up-to-date acquisition strategy
- Best value through use of competition and incentives

❖ Product Integration

- Focus on delivery of “capabilities”
- Drive efficiencies across product lines by seeking areas of commonality

❖ Integrated C4I Platforms

- Enable delivery of integrated C4ISR solutions for “platforms,” to include FMP and SCN

***Government steers the solution;
Industry builds it***



PEO C4I and Space Update

LSI Current Status and Way Ahead

- ❖ Initiate LSI Deep Dive study (underway):
 - Baseline FY04 spend plan
 - Determine potential to implement LSI in current/subsequent acquisitions
 - Collect program-specific data and identify/map GWBS inconsistencies
 - Correlate the rationalization of PEO GWBS funding with Echelon III obligations and expenditures
- ❖ Compete the obvious/quick-win opportunities that are low-risk/high-gain
- ❖ Continue with some study contracts to determine incentive strategies/contract strategies for other more difficult items



PEO C4I and Space Update

C4I EXCOMM

- ❖ EXCOMM Discussion Topics:
 - C4I Capabilities on New Construction Platforms
 - C4I and SHIPMAIN
 - Common Submarine Radio Room (CSRR)
 - lessons learned from USS VIRGINIA
- ❖ Date: 12 July (DC)
- ❖ Participates: Major C4I stakeholders (OPNAV, PEOs, NNWC, SYSCOMs)

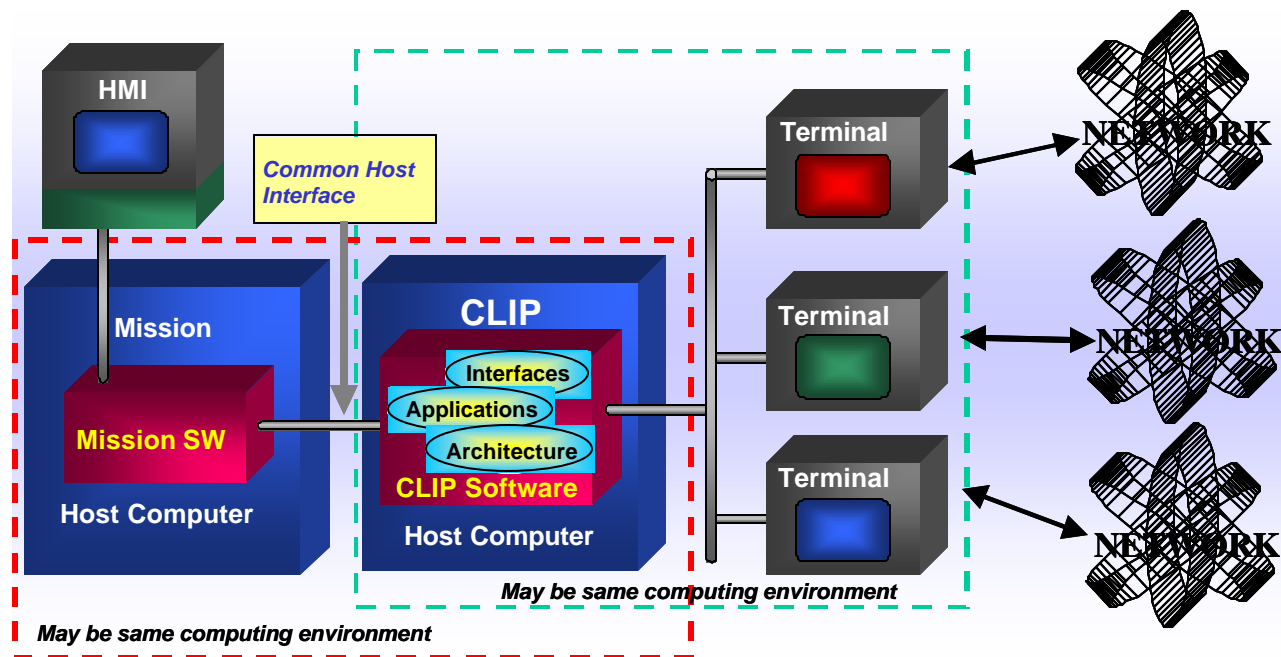


PEO C4I and Space Update

Common Link Integration Processing (CLIP)

- ❖ Collaborative USN/USAF program to develop common Tactical Data Link Message Processing Software
- ❖ CLIP will run in both JTRS Software Communication Architecture and Navy Open Architecture Environment

- ✓ Improves interoperability through common implementation
- ✓ Reduction in TDL messaging life cycle costs
- ✓ Facilitates new Network & Communications capabilities
- ✓ Can be used on C2 & non-C2 ship, air, and shore platforms
- ✓ FORCEnet Enabler



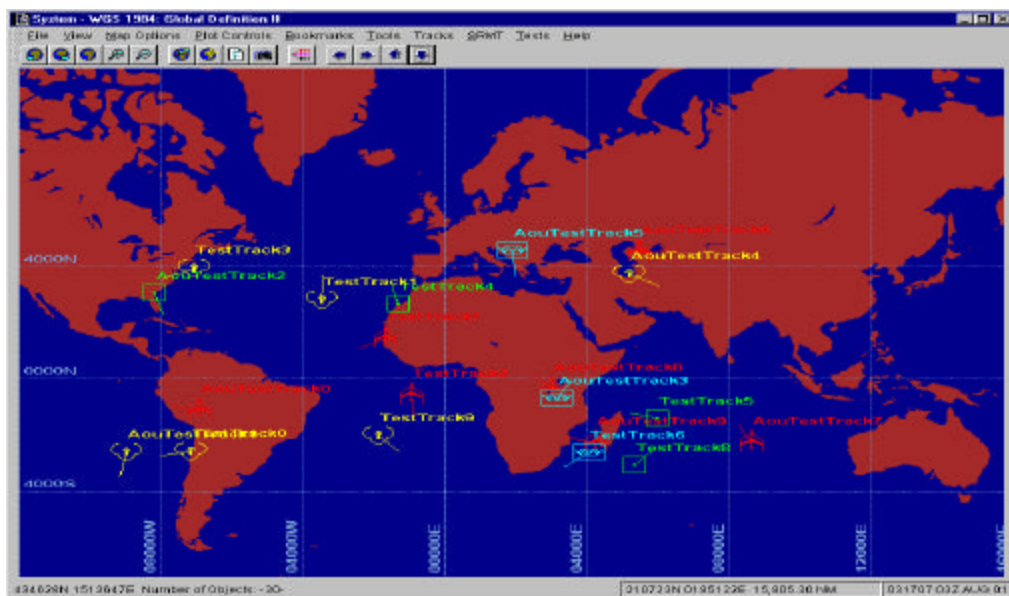
CLIP links legacy TDL and future IP-based comms for multiple platforms



PEO C4I and Space Update

Global Command and Control System – Maritime

- ❖ GCCS-M is the United States Navy's principal Command and Control (C2) capability component of DoD's GCCS Family of Systems. GCCS-M is a single, integrated, scalable C4I system that receives, displays, correlates, fuses and maintains geo-locational track information on friendly, hostile, and neutral land, sea and air forces and integrates it with available intelligence and environmental information.
- ✓ Open architecture design; built on Joint Technical Architecture and shipboard networks
- ✓ Consists of over 270 separate applications
- ✓ Multi-source data fusion includes analysis & decision-making tools
- ✓ COP Synch Tools allow near real-time picture to the Battle Group
- ✓ Web access to important data
- ✓ User friendly PC workstations
- ✓ Embedded training and performance support
- ✓ Increased Joint Interoperability
- ✓ FORCEnet Enabler



GCCS-M 4.0 empowers Sailors and Marines at all levels to execute more effective decision-making at an increased tempo



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① SITUATIONAL AWARENESS

- TOTAL BATTLESPACE AWARENESS
- DYNAMIC REAL-TIME INTELLIGENCE
- SPACE ACCESS TO ALL SATELLITE DATA AT UNIT LEVEL.
- INTELLIGENCE UPDATES REAL TIME ON AREA OF INTEREST"
 - Location of all ships, planes, subs (Friendly, neutral, enemy)
 - the real COP
 - MINE WARFARE INFO. PASSED DIRECTLY TO SHIP FROM DEPLOYED MMS UUV / UDT SUPPORT
 - SIAP

● QUALITY OF LIFE



- FUTURE PORT VISIT. REQ. PASSED DIRECTLY TO HUSBANDING AGENT.
- PHONE • e-mail • Web
- PROVIDE QOL SERVICES TO CREW
 - Education
 - Personal Business
 - Entertainment
 - Medical
- PETTY OFFICER completes Moving arrangements for Family while Deployed.
- CO UPDATES HIS CREW'S FAMILY MEMBERS AT HOME W/ "LIVE" TOWN HALL.



Communicates Real time with wife concerning Family Issues.

LT Jones Participates in On-Line training w/his University class by VTC.

● SAILOR PROFESSIONAL DEVELOPMENT & EDUCATION



"Virtual" College Training!!
Real-time! Online!

● Sailor marries Girlfriend over VTC while deployed.



Communicates Real-time College Degree!

DISTANCE LEARNING

1 SENSING & NETWORKING

- METOC
- NETTED SENSORS W/SHORE BASED ISR
- NETWORK DESIGNED SPECIFIC TO MISSION AT HAND -
FOR "DOCTRINE STATEMENTS" AND NETWORK OBJECT DESIGN BASED ON OPERATIONAL CONCEPT.
- SENSOR INFO PASSED FROM A SUPPORTING SUBMARINE DOING ASW via UNDERWATER COMMUNICATIONS.
- CONTROL OF UCAY & LOITERING MUNITIONS
- CONTROL OF UAY TO ENABLE COMMS RELAY TO MC SUPPORT ASHORE.
- CONTROL OF PERSISTENT SENSORS OF UNATTENDED SENSORS.

2 NAVIGATION

- SAFE NAVIGATION
- NAVIGATION
 - Voyage Planning
 - Voyage Execution
- GPS ship track to continuous launch Plan Updates

3 INNOVATION & EXPERIMENTATION

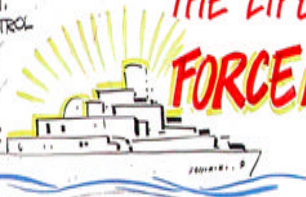
- FORCEnet/Experimentation Grid enables rapid communication & collaboration b/t Shipboard Personnel and shore-based FORCEnet, ONR, NPS, SPAWAR Players.

- RADAR FREES AUTOMATICALLY MODIFIED WHEN IN INTERFERENCE W/OTHER SHIPS.
- REAL TIME ENVIRONMENTAL SENSING / UPDATE
 - AIR
 - SURFACE
 - UNDER WATER
 - OVERLAND

- DISTRIBUTED SENSORS FOR "IN-SITU" BATTLE SPACE AWARENESS
 - UAY
 - UUV
 - USV
 - UGS

- LT TAKES CONTROL OF UCAY LAUNCHED FROM CVN and FLIES IT ON COMBAT MISSION. CVN TAKES CONTROL FOR LANDING.

- RADAR SWEEP CORRELATED TO OTHER SHIPS IN AIR TO SHOW REAL TIME COVERAGE TO ALL & FLEET CDR.



A DAY IN THE LIFE OF FORCEnet

4 SITUATIONAL AWARENESS

- TOTAL BATTLESPACE AWARENESS
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 - the real COP

- MINE WARFARE INFO. PASSED DIRECTLY TO SHIP FROM DEPLOYED MMS/ UUV/ UDT SUPPORT

- SIAP

5 INFORMATION OPERATIONS

- PROVIDE IW INFO. EFFECTS
- RED ID PLAN DEV. WITH NON-KINETIC OPTIONS (UNIT/ TACTICAL LEVEL)



6 QUALITY OF LIFE

- FUTURE PORT VISIT REQ. PASSED DIRECTLY TO HUSBANDING
- PHONE • e-mail • Web
- PROVIDE QOL SERVICES TO CREW
 - Education
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SAILOR PROFESSIONAL DEVELOPMENT & EDUCATION



"Virtual" College Training!!
Real-time! Online!

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7 MEDICAL

- TRAUMA VICTIM'S LIFE SAVED THROUGH FORCEnet ENABLED MEDICAL CONSULTATION SYSTEM.
- TELE-MEDICINE



LT Jones Participates in On-Line training w/his University Class by VTC.

8 COMBAT SYSTEMS

- COMPOSE COMBAT IDENTIFICATION
- POWER PROTECTION ASHORE
- ORDNANCE CONTROL AND EXECUTION
- LT JONES FIRES HIS SM-2 MISSILE AT A TARGET DESIGNATED BY ARMY PATRIOT BATTERY OVER HORDON

9 TRAINING AND EDUCATION

- DISTANCE SUPPORT & TRAINING
- FC2 COMPLETES FINAL COURSE IN MOSE CURRICULUM TAKES TEST. IMMEDIATE FEEDBACK SERVICE RECORDS CERT.
- FIRST PHD AWARDED! to DEPLOYED SAILOR VIA FORCEnet enabled VIRTUAL GRADUATE SCHOOL...

10 COMMAND & CONTROL

- JOINT INTEROPERABLE INFO. SHARING
- RECOMMENDED COURSE OF ACTION DECISION SUPPORT.
- TAILORABLE INFO VISUALIZATION FOR DECISION MAKERS.
- MOBILE INTRA-SHIP COMMS. & DATA ACCESS
- SECURE & PROTECTED INFORMATION SHARING
- AUTOMATED NETWORK/ COMMS CONFIGURATION
- CONTINUOUS COLLAB. WITH CSG/ESG PLATFORMS AND REACHBACK TO CONUS GRS. OF EXCELLENCE
 - Mission Planning
 - Adaptable LOAs
- REACH BACK FOR SYSTEMS OF SYSTEMS NODAL ANALYSIS OF ENEMY FOR MISSION ANALYSIS (OMA)
- 3D VTC WITH COMMANDERS TO DEBATE "The Plan", CDR's Intent.

- INTEGRATED FIRE CONTROL
- CIC TRACKING ALL CONTACTS W/WEAPONS REACH VIA CEC, FC TRACK DATA ON ALL.
- AFTER COMPLETING A FIRE MISSION - A ORDER FOR INVENTORY REPLACEMENT IS AUTOMATICALLY PLACED TO SUPPLIER
- MARINE ON BEACH REQUESTS FIRE ON TARGET. INDICATES LOCATION OF TARGET & ID ON RECENT DEVICE. SHIP RESPONDS W/FIRE.

11 LOGISTICS

- MS "Issue" relayed to TAFS FOR NEXT ALONGSIDE AT TIME OF ISSUE.
- AUTOMATIC LOGISTICS PROGRAM NOTES EXPANDED AMMUNITION & STARTS PROCESS OF REORDERING RE-SUPPLY OF SHIP'S AMMUNITION
- SK3 SCANS RECEIPT OF PARTS FROM RECENT UNREP/LOG. REP. UPDATING SPCC DATABASES.
- AUTOMATED JUST-IN-TIME LOGISTICS
 - Mission: Campaign WAR GAMING
 - MISSION PLANNING and TOOLS!

12 OPERATIONAL MISSION PLANNING

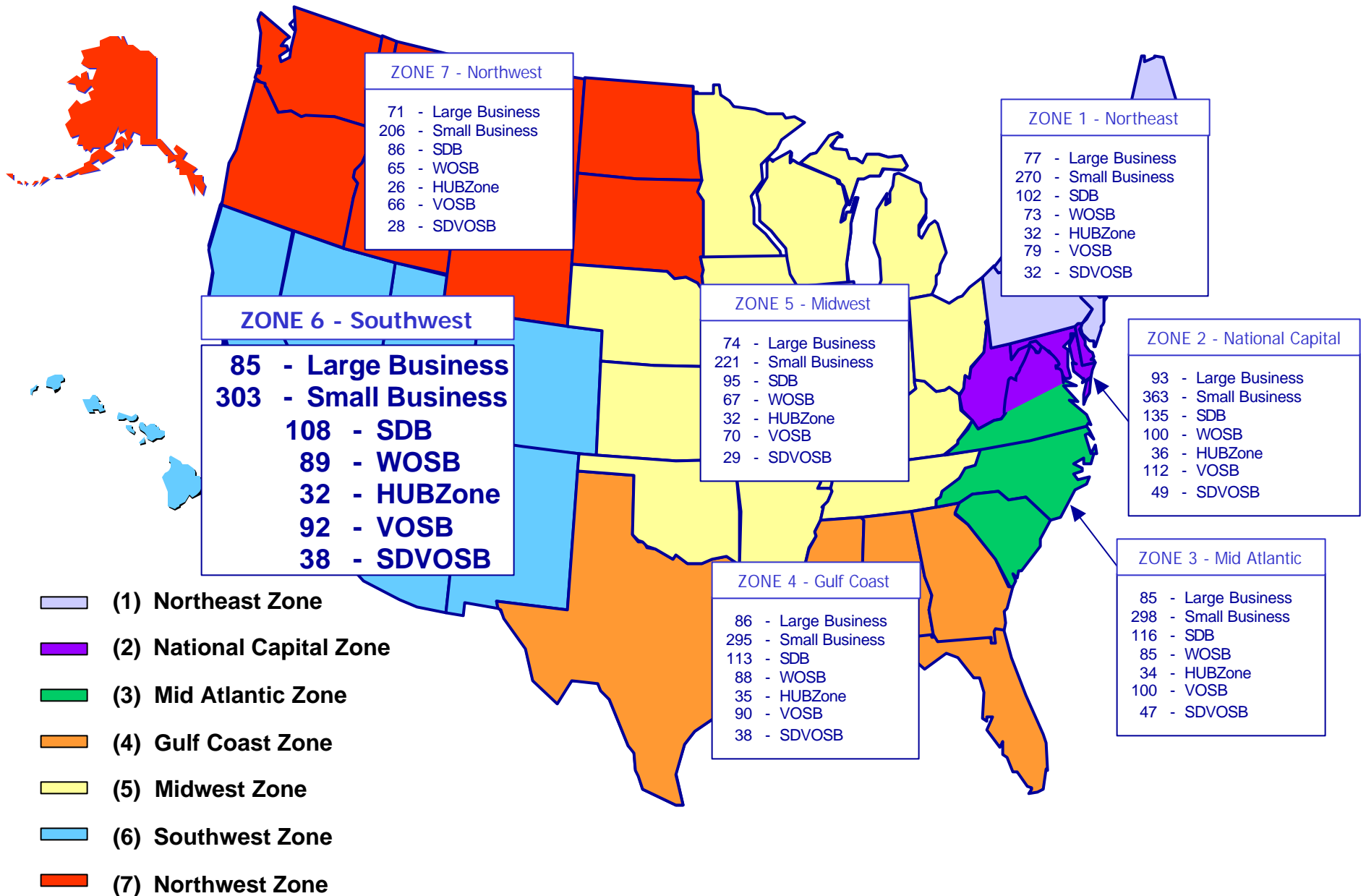
- Mission Rehearsal via Distributed Scenario to CSG/ESG that provide SIM/STIM for all Sensors with Interactive Operation Forces.
- DISTRIBUTED TEAM & INDIVIDUAL TRAINING FOR A SINGLE SYSTEM FOR SYSTEMS PREPPING FOR MISSION.
- Mission Planning SW with Joint Capability objects which can be shared, evaluated and collaborated with for COA Development.
- Composable Planning tool used by UN FOR COORDINATION OF HUMANITARIAN RELIEF INTERVENTION



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SEAPORT ENHANCED ROLLING ADMISSIONS





SeaPort-e Industry Day

❖ **9 am – noon Tuesday June 21, 2005**
Depot Theater MCRD

The purpose of this Industry Briefing is to share information with industry about the processes, procedures and policies at SPAWAR for SeaPort-e task order awards, as well as provide general information on potential SPAWAR task requirements.

❖ **RSVP to Jon Wester at**
jon.wester@navy.mil

by 5 pm Friday June 17, 2005